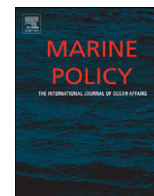




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Assessing catch shares' effects evidence from Federal United States and associated British Columbian fisheries ☆

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ABSTRACT

What are the effects of transitioning traditionally managed fisheries to incentive-based catch shares fisheries? In a study of all major United States federal catch share fisheries and associated shared stock fisheries in British Columbia, catch shares result in environmental improvements, economic improvements, and a mixture of changes in social performance, relative to the race for fish under traditional management. Environmentally, compliance with total allowable catch increases and discards decrease. Economically, vessel yields rise, total revenues grow, and long-term stock increases are encouraged. Socially, safety increases, some port areas modestly consolidate, needed processing capacity often reduces, and labor markets shift from part time jobs to full time jobs with similar total employment. Newer catch shares address many social concerns through careful design.

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1. Introduction

Catch shares are an important approach for fishery managers as they seek to achieve environmental, economic, and social objectives within fisheries. Catch shares, as defined by the National Oceanic and Atmospheric Administration (NOAA), are:

[Any of] several fishery management strategies that allocate a specific portion of the total allowable fishery catch to individuals, cooperatives, communities, or other entities. Each recipient of a catch share is directly accountable to stop fishing when its exclusive allocation is reached [1].

This paper focuses on the environmental, economic, and social performance in the 15 major catch share fisheries of the United States (US) and British Columbia (BC). These fisheries include the

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12 major US federal catch shares and three associated shared stock catch share fisheries in BC. These fisheries are diverse in geography, gear type, value, and number of species managed, and encompass the wide variety of US fisheries (Fig. 1) [2].

In total, these fisheries accounted for over \$890 M in ex-vessel value in 2009, although there was great variability in fishery revenues [3]. Longline and bottom trawl are the most common gear types, although mid-water trawl, hook and line, and trap fisheries are also included. 60% of the fisheries are single species, while the remaining 40% manage multiple species.

2. Methodology

The performance of 15 US and BC fisheries is analyzed under traditional management regimes and catch share management. The 15 fisheries, along with the year of catch shares implementation, are: mid-Atlantic surf clam/ocean quahog (SCOQ, 1990), British Columbia sablefish (1990), British Columbia halibut (1991), Alaska halibut (1995), Alaska sablefish (1995), Pacific whiting (1997), British Columbia groundfish trawl (1997), Alaska pollock (1999), Bering Sea and Aleutian Island King and Tanner crab (Alaska crab, 2005), Gulf of Alaska rockfish (2007), Gulf of Mexico red snapper (2007), Atlantic sea scallop (2010), Gulf of Mexico grouper and tilefish (2010), mid-Atlantic tilefish (2010), Northeast multispecies groundfish (2010). The three BC fisheries are included in the analysis due to their interdependency and co-management with the Alaskan and Pacific coast catch share

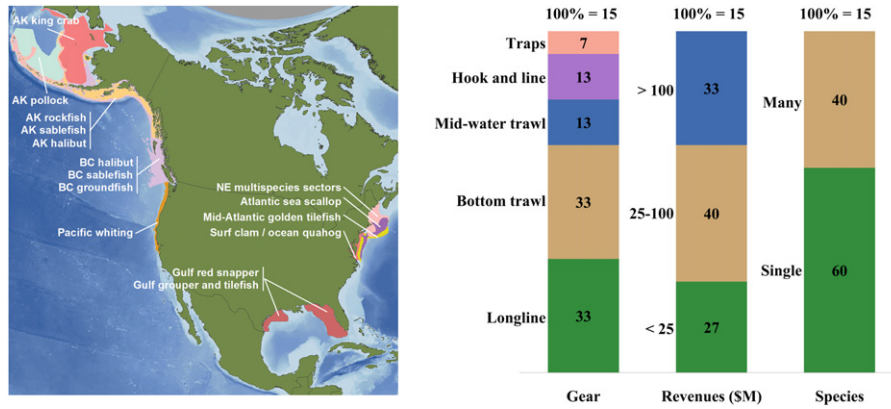


Fig. 1. 15 US and BC fisheries are analyzed. Diverse geographies and diverse types.

Table 1
Data availability.

Fishery	Capitalization	Season	Discards	TAC exceeds	Boat yield	Revenue	Safety	Employ. stability
SCOQ (1990)	●	●		●	●	●		●
BC sablefish (1990)	●	●		●	●	●		●
BC halibut (1991)	●	●	●	●	●	●		●
AK halibut (1995)	●	●	●	●	●	●	●	●
AK sablefish (1995)	●	●	●	●	●	●	●	●
BC GFT (1997)	●	●	●	●	●	●		●
Pacific whiting (1997)	●	●	●	●	●	●		●
AK pollock (1999)	●	●	●	●	●	●	●	●
AK king crab (2005)	●	●		●	●	●	●	●
Gulf red snapper (2007)	●	●	●	●	●	●		●
AK rockfish coop (2007)	●	●	●	●	●	●		●
NE multispecies (2010)	●		●	●	●	●		●
Atlantic scallop (2010)	●	●	●		●	●		●
Gulf reef fish (2010)				●				
MA tilefish (2010)	●			●	●	●		

fisheries in the US. One additional catch shares program, the South Atlantic wreckfish fishery, is excluded from this study due to the low commercial activity, and therefore low data availability (see Appendix A). All results discussed in Section 4 refer to this set of studied fisheries, or a subset thereof depending on data availability. Table 1 contains a detailed table of data availability and metrics used in this study.

Environmental, economic, and social data are collected from up to ten years before catch shares implementation up to the tenth year of full catch shares implementation for each fishery, where available. For each fishery, year 0, the baseline year, is the year immediately prior to full catch shares implementation. In some instances, year 0 is therefore a transition year where catch shares are implemented near the end of the fishing season. Year 1 is the first full year of catch shares implementation. Data collection utilized public data available through government sources as well as private industry data sources where necessary. Post-transition data, or indices dependent on post-transition data, for fisheries that transition to catch shares since 2007 are not used in summary charts due to those fisheries' limited experience with catch shares management.

Initial data collection took place in 2006 for nine fisheries that transitioned before 2007. In addition, interviews were conducted with 41 stakeholders, including fishermen, processors, conservationists, government personnel, and industry representatives. These preliminary findings were compiled in a previous, unpublished draft of this paper in 2007 pending additional data collection. Since 2007, the US's experience with catch shares has grown considerably. With six new fisheries implementing catch shares management and further years of experience in the nine previous

fisheries, there is now sufficient data to warrant an update and publication of the previous draft.

3. Theory

3.1. The shift from unmanaged fishing to traditional management

Prior to 1976, the United States left fisheries largely unmanaged. Most fisheries were open-access, and foreign and domestic fishermen⁴ were allowed free rein to catch as many fish as they wished. To maintain a competitive share in the fishery, US public policy focused on expansion and exploitation, attempting to increase domestic capacity in the face of growing international encroachment [4]. With incentives to grow the fleet and lack of incentives to sustain and build the resource, vessels steadily increased while landings did not change considerably (Fig. 2) [5].

The US fleet more than tripled in capacity from under 5000 vessels in 1935 to 17,000 vessels in 1975. However, domestic landings remained relatively consistent in the same period ranging from 2.9 to 3.8 billion pounds. Thus, the average vessel in 1975 caught only 34% as much biomass as it did in 1935, despite tremendous increases in fishing technologies.

Fish stocks began collapsing in the unmanaged period for reasons common to rival, non-excludable goods. A "free-for-all" system ensured that rational individual actions undermined long-term resource sustainability. Partially in order to end this

⁴ The term "fishermen" is used throughout to refer to all who engage in commercial fishing activities, regardless of gender.

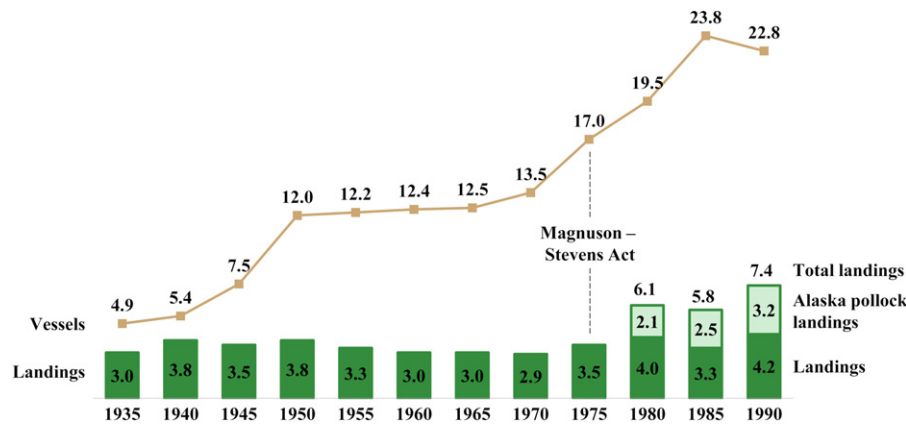


Fig. 2. Vessels increased, but landings stayed flat. Total US commercial domestic vessels (thousands) and landings (billions of pounds).

“free-for-all” system, domesticate US fisheries, prevent overfishing, and rebuild stocks, Congress passed the first version of what is now the Magnuson–Stevens Fishery Conservation and Management Act (MSA) in 1976 (later amended in 1996 and 2006). The MSA was a turning point in fisheries management by seeking to solve fishery problems through national action [4]. It established the federally-managed 200 nautical mile Exclusive Economic Zone (EEZ), regionalized federal fishery management through eight fishery management councils, and created ten national standards for fishery management plans [6]. Despite these novel management attempts, fleet capacity remained too high for the available resource (Fig. 2), and rational individual actions continued to undermine stock rebuilding [4].

By domesticating US fisheries, the MSA made the highly productive Alaska pollock fishery exclusive to US fleets. Previous to 1977, pollock was not included in landings data as the fishery only had a minor domestic component, while post 1977 it dominates domestic US landings and is shown separately in Fig. 2 [7]. Empirically, the rise in pollock landings does not explain the continued rise in the total number of US vessels, as the Alaska pollock fishery only includes 100–200 vessels.

In the post-MSA 1970s and 1980s, the “traditional management” approach to fisheries was implemented. Traditional management fisheries are non-catch share fisheries that use any or all of the following management tools: limited entry, effort control, trip limits, and total catch limits [8]. As of 2010, traditional management still covers 70% of federal fisheries (50% by value) [8]. However, this style of management contains inherent imbalances. In theory, it reins in overfishing through input and output controls that limit how a fisherman can fish and how much a fisherman can produce. In practice, fisherman innovation leads to increased fishing capacity and effort, which then leads to progressively more Draconian command-and-control measures [6]. Thus, by 1990, non-pollock landings were still only 40% higher than in 1935 despite a 460% increase in vessels resulting in the average vessel catching even less than it did in 1975. This process locks fishermen into a cycle of increasing effort and control called the “race for fish.” In a race for fish, fisheries are closed either for the remainder of the season or until the next pre-determined opening as soon as the TAC is reached. Thus, an individual fisherman must catch the fish quickly; otherwise, other fishermen will catch the limited supply of fish. This situation has negative environmental, economic, and social repercussions.

Traditional management also includes further responses to the problems of overfishing. Managers turn to a suite of tools to prevent resource depletion, such as monitoring to enforce TACs, days-at-sea (DAS), and trip limits. Managers also implement closures that protect the health of juveniles, ecosystems, and

sensitive habitats where necessary. Finally, managers institute bycatch measures that reduce the environmental footprint of fishing and improve the food web. While these measures may be helpful, they do not address the underlying poor incentives of traditional fishery management.

3.2. Catch shares align incentives for long-term management

The large failures with traditional open-access and limited-access management approaches in the studied fisheries generally led to catch shares implementation. Catch shares remedy the shortcomings of traditional management by directly addressing the common property problem of rival, non-excludable fish stocks. As each fisherman’s stake in the fishery is secure, there is no incentive to race for fish. Similarly, since the value of a fisherman’s quota is directly dependent on the long-term stock level, there is an incentive to support long-term management for high biomass levels. By changing fishery management institutions to properly align incentives, catch shares can end the race for fish, helping to avoid fisheries’ collapse [9].

Further, catch shares management more frequently uses management tools that help ensure sustainable fishing without causing a race for fish. Specifically, monitoring is more common and rigorous in catch share fisheries [8]. Total catch limits are used in all catch share fisheries, whereas traditionally-managed fisheries did not need to set catch limits (now referred to as annual catch limits, ACLs) until 2011 [10]. Spawning closures and bycatch regulations can be established in cooperation with fishermen who recognize the importance of long-term management.

Two New Zealand fisheries with multiple decades of catch shares experience provide useful examples of the long-term outcomes of catch shares management. The rock lobster and orange roughy fisheries show how catch shares enable fishermen and managers to invest in longer-term ecosystem health and catch levels. In both fisheries, lower TACs were set by managers and met by fishermen through the mutual incentive to reduce catch in the near term to increase long-term biomass. In the rock lobster fishery, catch was reduced to 50% of historic levels, which was also 15% lower than the initial catch share TAC. Due to the rock lobster’s high resilience, these reduced catch levels resulted in biomass doubling within ten years, at which point managers raised the TAC (Fig. 3) [11–13]. The orange roughy catch shares fishery demonstrates a similar outcome. Despite initial incomplete science that set the TAC too high and the allocation of shares as a fixed tonnage (making TAC reductions difficult), catch shares management has lifted the stock to over 60% higher than the historic lows (Fig. 3) [14–16]. In both fisheries, catch shares provided the incentives for managers and fishermen to choose

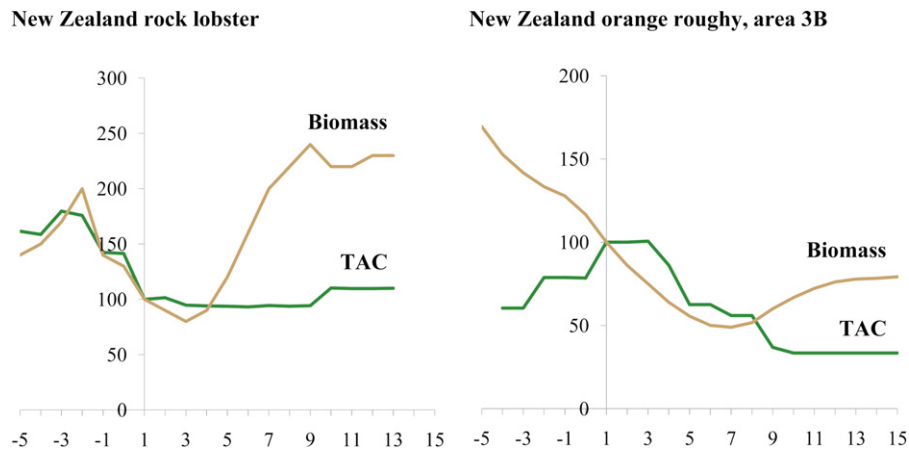


Fig. 3. Stocks recover as managers adjust TACs. TAC and biomass relative to the first year of catch share introduction.

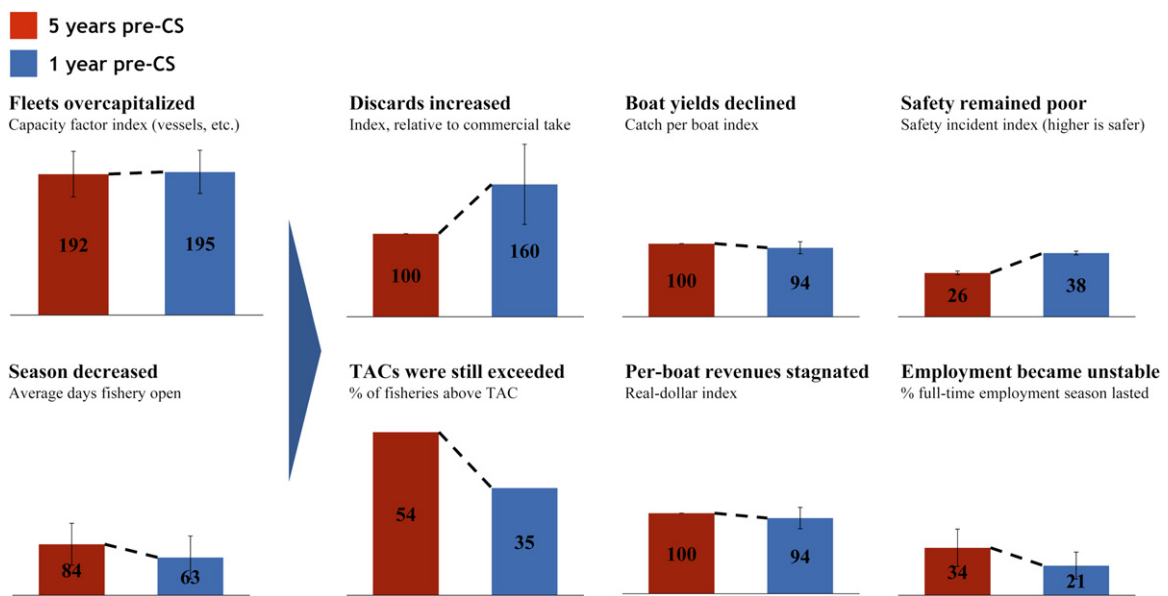


Fig. 4. Traditional management created a race for fish, leading to environmental, economic, and social problems.

optimal inter-temporal tradeoffs, whereas traditional management made such long-term investment much more difficult.

4. Calculations and results

Consistent with theory, traditional management and the race for fish have poor environmental, economic, and social results. Catch shares lead to clear gains in environmental performance, major economic improvements, and a mixture of changes in social performance.

4.1. Traditional management leads to a race for fish and many problems

Traditional management leads to a race for fish and increasingly shorter fishing seasons with negative environmental, economic, and social effects (Fig. 4). In the fisheries studied, season length decreases in the years before catch share implementation from an already low average of 84 day to only 63 day per year (Fig. 4) [17–33]. Several fisheries, such as the Alaska halibut and crab fisheries, eventually were only open for as little as three days of non-stop fishing under traditional management [24,26]. Even

where trip limits were set to moderate fishing impact, similar race for fish conditions prevailed. The Gulf of Mexico red snapper fishery saw “mini-derbies” spread throughout the year [34], and the New England multispecies groundfish fishery saw increased discards, underreported catch, and high biomass uncertainty [35]. Overall, trip limits were found to decrease vessel efficiency, increase high-grading, and increase discards [6]. These race for fish conditions under traditional management led to the problems described in the remainder of this section.

4.1.1. The environment suffers

The time pressures and poor conservation incentives of the “race for fish” negatively affect the environment. Efforts to catch as many fish as possible in as short a period as possible led to unselective fishing practices and fleet overcapacity. Discards increased by 65% in the five years prior to catch share implementation [3,7,36–56]. In addition, TACs were significantly exceeded (defined as exceeded by greater than 2%) 54% of the time, with the fleet landing 15% more than the TAC on average when the TAC is exceeded [3,7,17,19,27,29,30,41,42,57–75]. Thus, traditional approaches have difficulty sustainably harvesting fish stocks and create poor conservation incentives for fishermen, leading to high discards.

4.1.2. Economic harms result

The short seasons caused by the race for fish reduce fishery profitability. Per-vessel yields declined slightly by 6%, as did per-vessel revenues [3,17,19,29,41,48,52,53,67,68,74–76]. There are numerous reasons for the decline in revenues beyond decreasing stocks. Ex-vessel prices decreased as supply ‘gluts’ placed too much product on the market in a short period of time [personal communication].⁵ Furthermore, time pressure led to poor handling, declining product quality, and more frozen fish [personal communication]. In addition, fishermen’s financial conditions declined as they redesigned their vessels to meet increasingly limited fishing constraints without landing additional fish [personal communication].

4.1.3. Social problems result

Social problems such as declining safety and unstable employment also accompanied traditional management’s negative economic and environmental impacts. A safety index based on a combination of injuries, search and rescue missions, vessels lost, and lives lost (depending on data availability for each fishery) demonstrates that fisheries under traditional management were, on average, only 26% to 38% as safe as the same fisheries under catch shares [77–79]. For example, search and rescue missions in Alaska halibut and sablefish fisheries rose from 25 to 33 per year in the years before catch shares [77]. At the same time, employment became unstable in many fisheries as seasons lasted only a few days or weeks. Opportunities for full-time employment dropped from 34% to only 21% in the studied fisheries in the five years before catch shares implementation [17–33,79,80]. Job quality further declined as limited time at sea meant that fishermen were more willing to risk the safety of their crews by fishing in adverse weather and water conditions [81]. Employment stability also decreases when traditional management leads to fishery closures. In 2009, 17 of the 42 federal fishery management plans implemented early in-season closures or continued indefinite closures of specific species due to past overfishing, or closed specific areas [82].

4.2. Catch shares end the race for fish

Catch shares management ends the race for fish by creating incentives for economic efficiency and long-term stewardship. The fleets studied rationalized, on average dropping from 195% of the efficient level to the post-catch shares efficient level [17,23,29,30,32,42,45–48,65,66,68,74,76,83–90]. Further, catch shares end the race for fish and remove the need for most input controls, and the available days to fish increased on average from 63 to 245 day [17–33]. Fleets rationalize under catch shares because secure shares in the fishery with individual accountability improve TAC compliance and allow fishermen to match their capitalization to their share of the catch. Further, when shares are tradable, some of the least efficient fishermen exit by selling their quota, reducing fleet capacity to align better with TACs. Seasons expand because, with a secure share, fishermen slow the pace of fishing by fishing when it is economically beneficial. They no longer need to worry about another fisherman catching all of the TAC. In addition, these valuable shares transformed the mindset of some fishermen, who developed a more concrete financial stake in the outcome of their fishing practices [personal communication]. This potent combination of economic incentive and a sense of environmental stewardship leads to improved fishery sustainability (Fig. 5).

⁵ See list of personal communications in the “personal communications” section. Individual responses are maintained confidential.

4.3. Catch shares improve environmental management and performance

Catch shares improve environmental outcomes primarily by reducing fishing impact on non-target species and consistently maintaining catch levels at or below set TACs, consistent with previous research that shows catch shares reduce variability in key environmental indicators [91].

4.3.1. Discards decrease

Under catch shares, the studied fisheries’ discards-to-retained-catch average drops 31% over five years and 66% over ten years (Fig. 6). Nearly all of the fisheries had lower discard rates than under traditional management. Discards in the British Columbia halibut fishery decrease by over 90% [41]. Discards in the Alaska pollock [7], Alaska sablefish [44–47], and Alaska halibut [41] fisheries also drop by 50–65% by the tenth year of catch shares. The SCOQ fishery, with an inherently low discard ratio due to the nature of the fishery, experienced little change under catch shares [personal communication]. Monitoring and enforcement made possible under catch shares reduces fishermen’s ability to high-grade and discard, while the elimination of the derby leads to reduced gear waste and ghost fishing.

While the data show an increase in discards in the first full year of catch shares implementation, this is largely due to idiosyncratic and transitional factors. The fishery with the largest increase in discards is the Alaska pollock fishery, where the discard rate nearly doubles to 3% during the first year of catch shares. However, this is due to abnormally low discards in the baseline year, when age class dynamics produced few fish below marketable size [7]. The “high” first year discards are still well below the pre-catch shares average of 8%. The Alaska sablefish fishery, where discards increased almost 30% in the first year of catch shares, similarly saw unusually low discards in the baseline year.

Comparing practices of fisheries that have both catch shares and traditionally managed sectors reveals similar results. Catch shares sectors have lower discard rates relative to traditional management sectors. In the Alaska groundfish fishery for example, the community development quota fishery managed with catch shares has a discard rate 40% lower than the traditionally managed sector [92]. As discussed in Section 4.6, the Pacific whiting catch share catcher–processor sector has a discard rate over 30% less than the traditionally managed mothership sector (0.8% versus 1.2%). In addition, the Pacific whiting catcher–processor cooperative established an explicit goal of reducing discards and bycatch [93].

Some fisheries also experience improvements in non-commercial and prohibited bycatch. For example, the Alaska sablefish fishery reduced crab and salmon discards under catch shares by nearly 90% and overall non-commercial bycatch by nearly 50%. Similarly, the Alaska pollock fishery decreased crab and salmon discards by 50% and overall non-commercial bycatch by 25% [92,94,95].

4.3.2. Total allowable catch limits are not exceeded

In addition, catch shares improve environmental management by reducing the size and frequency of significant TAC overages (defined as greater than 2%) (Fig. 7). Under traditional management, 44% of TACs are exceeded, and when they are exceeded, by an average of over 15%. Under catch shares, TAC overages are nearly eliminated. Of the 86 TACs set in catch share fisheries since implementation, only five (6%) have been exceeded, and by an average of only 7% [3,7,17,19,27,29,30,41,42,57–75]. The BC halibut, Alaska pollock, and Alaska halibut fisheries saw overages

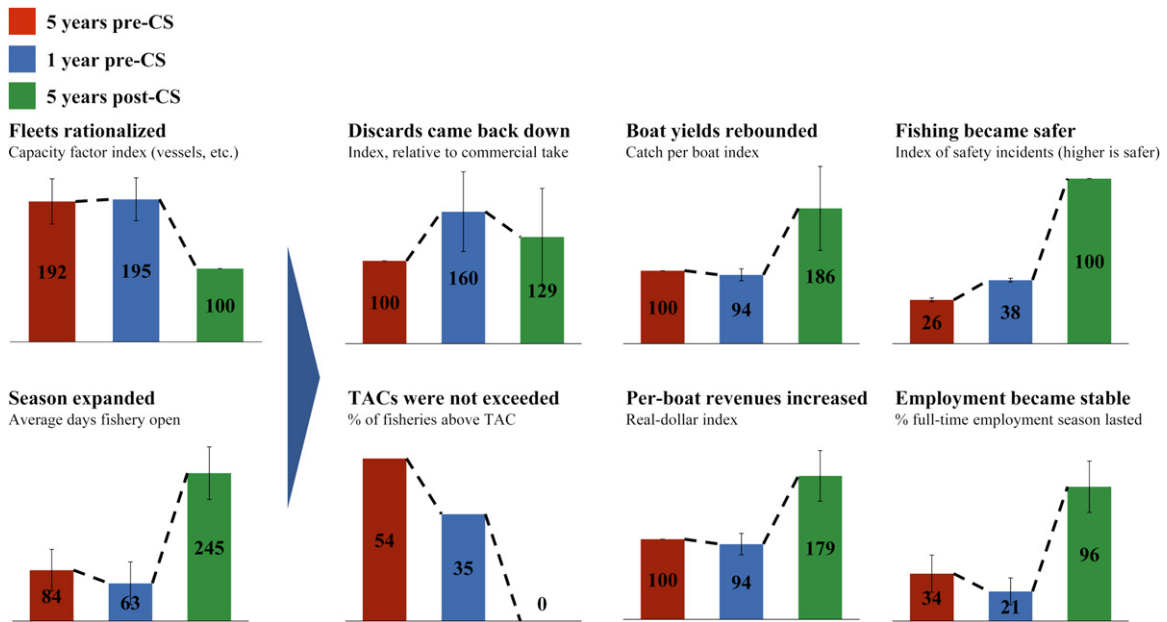


Fig. 5. Catch shares end the race for fish, leading to environmental, economic, and social recovery.

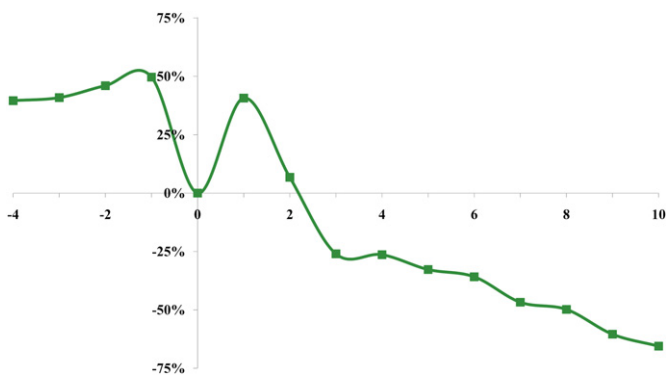


Fig. 6. Commercial discards reduced. % reduction versus baseline year (year before catch shares).

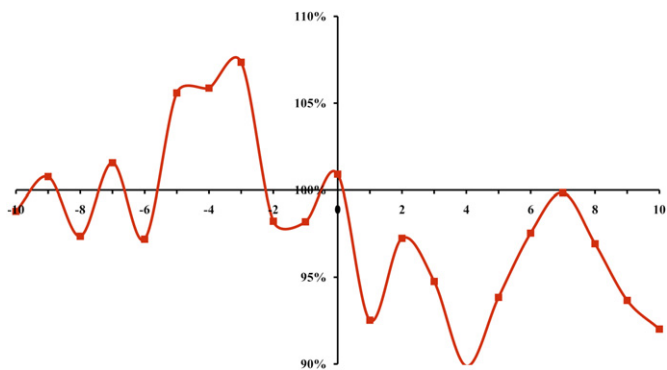


Fig. 7. TAC overages reduced. Landings/TAC (average across fisheries).

ranging from 5% to 10% pre-catch shares transformed to underages of up to 5%. The SCOQ and Gulf of Alaska rockfish pilot coop saw historic underages in their fisheries continue under catch shares, but with more consistency. Managers of the BC groundfish fishery, in recognition of the complexities of multi-species trawl fishing, allow certain overages to be taken out of the following year's TAC. The BC groundfish fishery therefore accounts for the largest of the overages under catch shares.

4.3.3. Total allowable catch accuracy improves

TAC setting accuracy also improves under catch shares. TAC accuracy improves ecosystem health because overcapitalized fleets under traditional management allow small miscalculations to translate into catching much more biomass than is appropriate. TAC setting is based on biological stock assessments that inherently contain a degree of uncertainty, as survey methods cannot directly capture the entire fishery. Stock assessment uncertainty is measured by the relative magnitude of the 95% confidence interval, the margin of error of the point estimate necessary to ensure that there is a 95% chance that the true stock value lies within the margin of error. The 95% confidence interval of stock assessments decreases on average in the fisheries studied by 25%, from $\pm 28\%$ five years before catch shares to $\pm 21\%$ five years after catch shares. The BC halibut and sablefish fisheries saw the most dramatic improvements with uncertainty shifting from $\pm 106\%$ and $\pm 76\%$ to $\pm 47\%$ and $\pm 19\%$, respectively [96–98], and the BC groundfish trawl reduced uncertainty by 40% [99]. However, biomass uncertainty does not decrease in each fishery. The Alaska pollock [7] and SCOQ [59] saw minimal change in uncertainty, and uncertainty in the Alaska halibut, sablefish, and crab fisheries was variable or increased slightly [96,100–102].

Biomass uncertainty decreases under catch shares because additional fishery science through industry participation improves data availability. For example, in many of the fisheries, including the BC groundfish trawl and the Alaska halibut fisheries, fishermen associations contribute major funds, data, and vessel participation to government scientific research so that TACs can be set more accurately and sustainably [103,104]. Further, when catch shares lead to increased monitoring, this ensures more accurate bycatch and landing estimates. These improved information sources allow fishery managers to improve their modeling systems, gaining a better idea of the actual biomass of the fishery and reducing biomass estimate uncertainty.

4.3.4. Management options for ecosystem health improves

As catch shares reduce discards, reduce TAC overages, and decrease biomass uncertainty, options to improve ecosystem health and rebuild stocks improve. Uncaught biomass (biomass previously lost to discards, TAC overages, or misestimated by stock

assessments) can be available for achieving fishery goals. For example, the Alaska pollock fishery, despite its low discard and overage rates, had the most uncaught biomass, ranging from 165 M to 270 M pounds. The BC groundfish and whiting fisheries saw uncaught biomass range from 20 M to 120 M pounds. At a smaller scale the BC sablefish, BC halibut, AK halibut, AK sablefish, and SCOQ fisheries experienced uncaught biomass ranging from 1 M to 10 M pounds. As a result, if fisheries are under a rebuilding plan, biomass can be improved without necessarily lowering TACs.

4.4. Economic performance improves under catch shares

4.4.1. Total and per-vessel revenues increase

Under catch shares, fishermen and fleets recover economically. Overall revenues increase dramatically under catch shares (Fig. 8). Combined with rationalization, this results in revenues per vessel nearly doubling [3,17,19,29,41,48,52,53,67,68,74–76]. Overall revenues increase for numerous reasons. Decreasing discards and more efficient fishing practices (such as decreased trawl time) increase efficiency, while the longer seasons eliminate the need for vessels to sustain a grueling pace while at sea. Slowing the fishery often results in higher prices from year-round availability of fresh fish, increasing quality from better handling, and increasing processing product recovery (the percentage of fish used in the finished product) [personal communication] [105]. In addition, many catch shares fisheries achieve certification from the Marine Stewardship Council (MSC), which can increase demand and raise prices. MSC certification is awarded to 58% of US catch share fisheries, versus fewer than 5% of traditionally managed fisheries [106].

4.4.2. TACs can be increased

In addition to benefitting from vessel and fleet level efficiencies, catch shares can allow for higher TACs through more strategic management. Overall, TACs increase an average of 13% five years after catch shares implementation, and 19% ten years after catch shares implementation (see Section 4.3.2). The BC halibut, [60] Alaska pollock [7], and Alaska halibut [60] fisheries increased TACs the most, from 30% to 50%. In contrast, the SCOQ [65] and Alaska sablefish [57] decreased TACs between 10% and 40% in response to declining biomass due to general environmental performance [19,107]. These data suggest that TACs can be adjusted upward due to increased biomass. However, they can be restricted by recruitment classes and other species-specific population patterns.

4.5. Mixed social changes accompany catch shares

Social changes accompany these economic and environmental gains. The catch shares programs in this study note shifts in

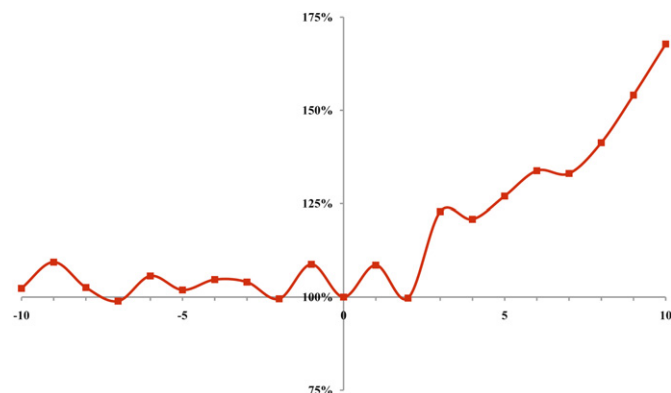


Fig. 8. Overall revenues increase. Average revenues across fisheries versus baseline year (year before catch shares).

numerous areas of social interest. Safety increases as the pace of fishing decreases and seasons lengthen, benefiting all stakeholders. Ports in Alaska halibut and sablefish fisheries undergo a modest consolidation, with many mid-size ports having increased landings and most of the smaller ports having decreased landings. Processors that were tooled to process large amounts of fish in short periods are forced to adjust as seasons lengthen, although new processing entrants can benefit. The labor market shifts towards full-time crewmember positions, benefitting certain workers with increased hours while resulting in some part-time job losses.

4.5.1. Safety improves

Catch shares improve safety by eliminating the race for fish, removing the incentive to sacrifice safety for speed. Fishing safety nearly triples based on an index of relevant safety data across fisheries [6,77,78,81,108–110]. For example, the search and rescue missions in Alaska halibut and sablefish fisheries decrease from 33 per year before catch shares to fewer than ten per year after catch shares [77]. In addition, incentives for sensible fishing practices create better communication within the industry [personal communication].

4.5.2. Ports modestly consolidate in Alaska fisheries

Port communities are affected by changes in fisheries management, including catch shares implementation. Ports used in the Alaska halibut and sablefish fisheries saw changes as catch shares removed the time pressure to land at the nearest port. As fishermen's flexibility to choose ports increased, most ports of small value had decreased halibut and sablefish landings, while middle-tier ports, and one small-value port, benefited through increased and more evenly distributed landings (Fig. 9) [57]. Halibut landings end in 37% of total ports; however, these ports only account for 8% of total value [3,57]. Thus, while the economic effects on individuals and individual communities are sometimes considerable, port consolidation was limited in the Alaska sablefish and halibut fisheries. Most ports experienced a change of less than \$500,000 in landings per year [57]. In addition, many fishermen choose to retire once tradable quota shares give them the means to do so, resulting in some communities losing sources of fishing heritage [personal communication]. Most middle-tier ports, in contrast, benefited from catch shares. As the fishery became more profitable and total revenues increased, these ports benefited from increased economic activity [57].

4.5.3. Processors are overcapitalized relative to the new market

Fish processors are also affected by the transition from traditional management to catch share management when catch shares alters a fishery's landing pattern. Under race for fish conditions that result in short annual seasons, the processing industry (along with fisheries) can become overcapitalized to handle the glut of fish in short periods. When short-season fisheries transition to catch shares, the season stabilizes, landings smooth, the efficient amount of peak processing capacity reduces. For example, in the British Columbia halibut fishery, over 45% of the catch was typically landed in a large glut in April with a secondary spike of 33% in September. Under catch shares, April landings are merely 14% of the annual catch, and the highest month is May with 17% of the annual landings (Fig. 10) [111–114].

In some cases, excess processor capacity shifts pricing power to fishermen as processors compete to maintain high levels of fish supply [115,116]. In the Alaska halibut and sablefish fisheries, processors are estimated to have lost 56% and 76% of their pre-catch shares wealth, respectively [115]. In British Columbia, these shifts also allowed new processors to enter the field and gain

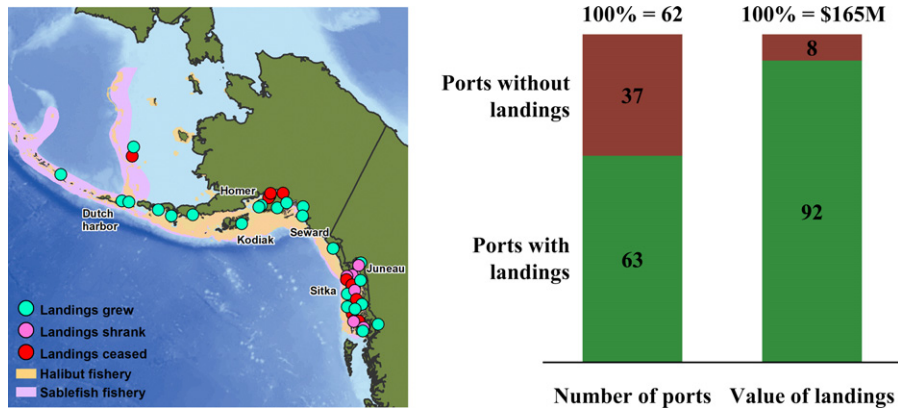


Fig. 9. Alaska ports' landings moderately consolidated. Alaska Halibut and sablefish ports after ten years of catch shares show that a wide distribution remained, but low-value ports were lost.

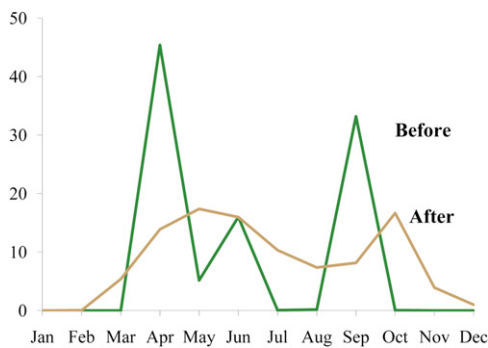


Fig. 10. Processing is impacted by more stable supply. % of BC halibut catch by month, two year average before and after catch shares.

economic benefits from catch shares. As fishery landings spread out throughout the year and fish no longer needed to be frozen, costs of entry declined and new processors entered [personal communication]. These new entrants can lead to stranded capital for incumbent processors if their equipment is highly specialized and cannot be sold to other fisheries.

4.5.4. Employment transitions from shorter-term part-time positions to fewer full-time positions

As discussed in Section 4.1.3, there are few opportunities for full time employment under the race for fish. While many people have some degree of employment in the fishery, the low number of days open to fishing (often under two weeks) means that few crew members were fully employed in the fishery.

Fisheries can therefore experience considerable structural shifts in the labor market when transitioning to catch shares [Weninger, personal communication, 2006]. Under catch shares, the season lengthens and effort is more spread out. As a result, there is a marked shift from shorter-term, part-time jobs in the years prior to catch shares to greater full-time employment after catch share implementation.

Overall, FTEs increase 2% in the first five years of catch shares, in contrast to the 51% decline that those same fisheries experienced during the five years preceding catch shares implementation. This average reflects a wide range of actual changes in FTEs, ranging from a 48% increase in the British Columbia sablefish fishery [18] to a 39% decline in the Alaska halibut fishery [76]

While the estimated total number of individuals with some degree of employment in the fishery (however marginal) decreases by 56% in

the first five years of catch shares [6,24,27,78,98,100,105,117–127], confounding factors, such as unsustainable temporary employment increases where overfishing was occurring, may explain part of this change.

In addition, remaining jobs transition into more stable positions under better working conditions. Job quality improves through hours per job increasing by an average of 69% in catch share fisheries, resulting in an improved economic situation for crewmembers who stay in the fishery. A separate study of the Alaska crab fishery finds that the median seasonal crew wage increased by 66% under catch shares, from an average of \$14,000 to \$23,000 (with significant variation among crewmembers), even as crab prices declined [117]. Beyond wages, remaining fishermen see their jobs as higher quality, reporting improvements in stability of employment and crew life under catch shares [personal communication].

4.6. The Pacific whiting fishery confirms catch shares management's efficacy

As one test of catch shares efficacy, two sectors of the same fishery, one under catch shares management and one under traditional management, are compared to control for other variables that might affect the results. Until the 2011 implementation of the Pacific coast groundfish rationalization program, the Pacific whiting fishery included a catch share in the catcher–processor cooperative sector, as well as traditionally managed mothership and shoreside sectors. Overall, the differences between these whiting sectors prior to 2011 are similar to the before-and-after analysis of the fifteen catch shares fisheries: catch shares lead to major environmental and economic improvements, as well as certain social gains.

Specifically, catch shares ended the race for fish in the Pacific whiting catch share fishery: the fleet rationalized to 70% of pre-catch shares levels, while the traditionally managed shoreside and mothership sectors saw little change [25,42,74,80]. In addition, the season expanded by over 300% in the catch share fishery while the other two sectors saw only ±15% changes [25,128]. Ending the race for fish led to better environmental behavior in the catch share sector versus the non-catch shares sectors. Although very low in general in the whiting fishery, discards were lower in the catch share fishery, 0.8% compared to 1.2% in the mothership sector [25]. Bycatch of Chinook salmon and rockfish were also 50% lower in the catch share fishery [25]. TAC compliance remained stable in both of the sectors [129]. Economic performance also improved in the catch share fishery, with revenue increasing by 15% more in the ten years

following catch shares implementation than in the non-catch shares sectors [74]. Socially, employment also stabilized as the season expanded in the catch share sector.

5. Discussion

Catch shares result in clear gains in environmental performance, major economic improvements, and a mixture of changes in social performance. This discussion section explores the significance of the complex and mixed social shifts by describing the subjective views of fishery participants, and how catch share design can have a considerable impact on these shifts.

5.1. Stakeholders rate catch shares as an improvement over traditional management

While catch shares management results in mixed social shifts, it is subjectively rated by active participants as an improvement over traditional fisheries management systems. Catch share fishermen, environmentalists, managers, and other fishery stakeholder interviewees share the opinion that fisheries are better off under catch shares. These stakeholders, all of whom are active fishery participants, rate various fishery metrics under catch shares relative to traditional management as having considerably improved (Fig. 11) [personal communication, see list in “personal communications” section]. In addition, a more detailed survey of Alaska halibut fishermen shortly after the catch shares implementation found that “[negative] attitudes towards the IFQ program were inversely correlated with the size of quota share holdings,” meaning that those with the fewest landings (often the least efficient fishermen), made up the majority of those dissatisfied with catch shares [130].

While interviewees are more ambivalent towards the social shifts of catch shares than the environmental and economic benefits, catch share design can have a considerable impact on these social shifts. Design can address issues of community development, ownership concentration, and public benefit. Catch shares increasingly integrate these options into their initial management program design (see, for example, [131]).

5.2. Community goals can guide design

Catch shares design can help achieve community goals through a variety of mechanisms. Six of the programs studied allocated quota directly to communities to ensure their ongoing participation in the fishery. For example, dedicating 5% to 20% of the shares to certain communities in British Columbia and Alaska enabled those

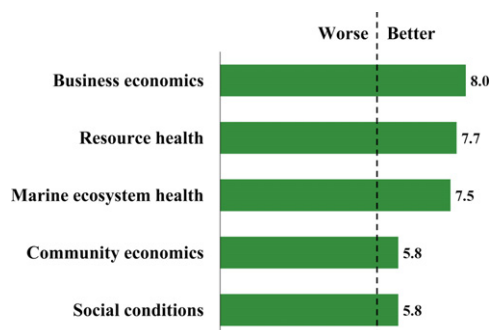


Fig. 11. Participants rate catch shares transitions highly. Catch shares rated relative to traditional management, from 0 (much worse) to 5 (the same) to 10 (much better).

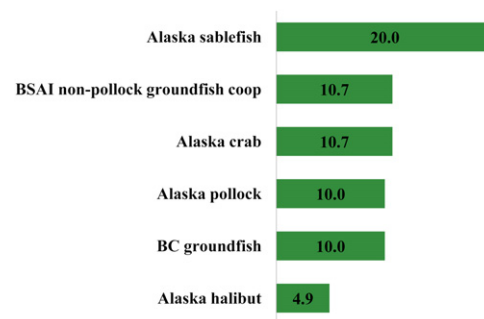


Fig. 12. Quota can be allocated to communities. % of total fishery quota.

communities to remain in the fishery (Fig. 12) [27,132,133]. In Alaska, shares are set aside as Community Development Quotas (CDQs), which require that all fishery earnings further community development. These facilitate investments in education, infrastructure, and fisheries-related industries, thereby easing the transition to catch shares in vulnerable communities [133]. In an alternative model, the Northeast Multispecies Sectors program establishes seventeen cooperatives, each of which can be managed with different community interests in mind.

Other community interests can also be aided in retaining quota allocation. For example, processor interests are sometimes addressed through direct compensation, cooperatives, or quota sharing [134]. The loss of part-time fishing jobs can be mitigated partially through assisting new fisherman entrants in purchasing stakes in the catch share fisheries. Catch share fisheries are also allowed under the MSA to create limited loan funds through cost-recovery fees to help new entrants purchase quota. These programs can help bring fishermen and communities into the fishery that would otherwise not be able to do so [135]. In the Alaska sablefish and halibut fisheries, the North Pacific Loan Program receives approximately \$5 million per year for this purpose [104].

5.3. Ownership concentration can be limited through caps

Catch shares design can help to limit ownership concentration through regulatory caps. However, fishery concentration is more a result of fishery economics than management system. Changes in the four firm concentration (a commonly used measure of industry concentration measuring the total market share of the top four firms) tend to be minimal in catch shares transitions (Fig. 13). Most concentrated fisheries either remain stable or experience negligible concentration gains (e.g., less than 6% in the New Zealand deepwater and Atlantic surf clam fisheries). The most concentrated catch share fisheries are the same fisheries that were the most concentrated under traditional management (e.g., the New Zealand deepwater, New Zealand mid-water, the SCOQ fisheries, and others), maintaining their pre-catch shares concentrations of between 50% and 70% [14,56,65,76,83,136].

Overall, concentration is focused in fisheries with major economies of scale, independent of management approach. Fisheries requiring large capital investments in vessels or equipment tend to provide greater returns to the most efficient operators, reducing the number of owners even before catch shares. For example, the SCOQ fishery requires major investment in large dredge vessels, resulting in high ownership concentration even under traditional management. In the SCOQ fishery, the main ownership shift is therefore not ownership concentration, but approximately 60% of owners leasing their quota instead of directly harvesting [137]. Thus, vessels rationalize (by over 70% from 142 to 41 in ten years) as owners cease directly harvesting, but the number of owners remains approximately constant [137].

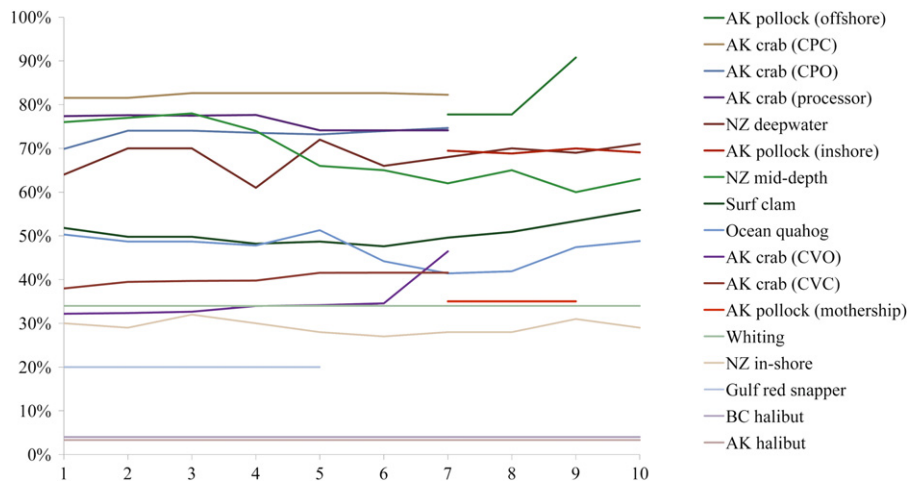


Fig. 13. Four-firm ownership does not considerably change. Percent of the total quota owned by the top four firms by year of catch share.

In the New Zealand deepwater and middle-depth fisheries, steep capital requirements restrict entrance from smaller operators independent of quota-trading mechanisms [138]. In contrast, the BC and Alaska halibut fisheries use much smaller vessels, and therefore have lower ownership concentration.

At the same time, quota ownership measured as the change in number of owners in the first five years of catch shares does show some concentration due to rationalization. For example, the Gulf red snapper, SCOQ, BC sablefish, Alaska sablefish, and BC halibut fisheries experienced 10–20% reductions in the number of quota owners [56,79,139,140], while the Alaska halibut fishery experienced a 25% reduction [139].

Nevertheless, statutory concentration limits restrict potential ownership concentration where that is a management goal. For example, in the Alaska halibut, Alaska sablefish, and BC sablefish fisheries, limits of between 1% and 2% have been implemented to preserve the historic small vessel fleets [6]. Additional refinements can help mitigate concentration. For example, it is possible to limit quota holdings by stock, species, or area. Local lending capacity or fishery funds can be developed, allowing new entrants a way of purchasing small amounts of quota. In addition, tools such as subsidized quota purchases and Justice Department interventions have been considered. However, these limits may also reduce the potential economic benefits of consolidation.

5.4. The public benefits from the shift to catch shares

Catch shares provide greater fiscal benefits to the federal government than traditional management due to the improved economic conditions of fisheries under catch shares (see [8] for a more detailed discussion). First, as fishermen become more profitable they contribute more in tax payments. Second, catch share programs can recover some of the costs of fishery management. The combination of taxation, cost recovery, and other tools can thus be used to ensure that sustainable fisheries management supports both individuals and communities.

The public gains primarily through increasing tax revenues [8]. Under catch shares, fishermen are more profitable and therefore pay higher amounts in income taxes. Wealthier fishermen remit 25% to 35% of their new income to the public through the US federal income tax. 20% of the new quota value is also remitted to the government through federal capital gains taxes when sold.

Cost recovery also reduces the federal government’s fishery management costs. The MSA allows for levying direct ‘cost recovery’ fees of up to 3% of fishery revenue, which many fisheries have implemented (Fig. 14) [6,70,71,141,142]. These fees help pay

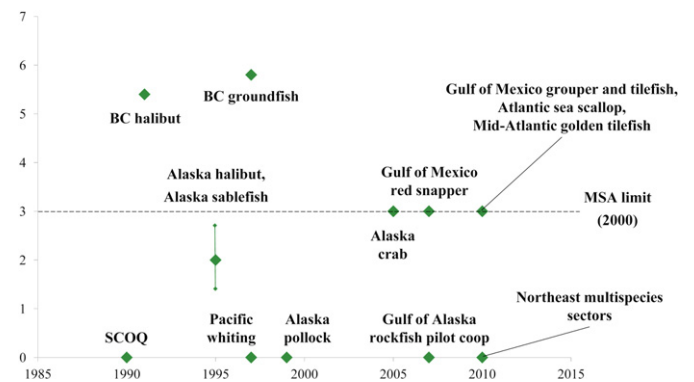


Fig. 14. The public gains via cost recovery mechanisms. Cost recovery as a percent of industry revenues, over time.

for the increasing government costs associated with transitioning to catch shares and allow for more robust public management options. In addition, a quota registration tax of 0.5% of transferred shares’ value, if widely implemented, could result in small government revenues [8]. Other tools can also create direct public value from catch shares, such as auctions of initial (or additional) quotas.

The potentially large asset value created by catch shares are therefore shared between fishermen and the federal government. Though these potential values vary widely depending on participation and resource value, a transition to catch shares management does have the potential to create economic gains for some fishermen, primarily those that receive the initial allocation. Newly allocated catch shares monetize the future value of the fishery and grant that value to incumbent fishermen. The result is that highly profitable fisheries and/or fisheries with few owners often see high catch shares values, while less profitable fisheries and/or fisheries with many owners see lower values for their catch shares.

For example, British Columbia groundfish, British Columbia sablefish, and SCOQ quota owners saw their individual quotas valued at an average of \$2 million per owner in the first year of catch shares [27,78,79,127,143]. The BC halibut and Alaska sablefish owners saw values of around \$450,000 and \$200,000 per owner respectively [78,79,143]. Alaska halibut owners saw much lower values, approximately \$50,000 per person [78,79]. While these high private asset values are derived from the public fishery resource, the public nonetheless gains more fiscal benefits from catch shares than traditional management [8].

6. Conclusions

Empirical analysis confirms the economic theory that traditional management and the race for fish have poor environmental, economic, and social results while catch shares result in clear gains in environmental performance, major economic improvements, and a mixture of changes in social performance. Environmentally, compliance with total allowable catch (TAC) increases, and discards decrease. Economically, vessel yields rise, total revenues grow, and long-term stock increases are encouraged. Social shifts occur as well, with safety increasing, some port areas consolidating, some processors becoming overcapitalized relative to market demand, and the labor market shifting towards fewer part-time and more full-time positions. Newer catch shares address many social concerns through careful design.

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Appendix A. South Atlantic wreckfish

Although a catch shares program was implemented for the South Atlantic wreckfish fishery in 1992, the subsequent lack of commercial activity lowers data availability and makes it irrelevant to this analysis. Overall, exogenous economic factors compromised the fishery's economic viability.

Fishermen could not profitably bring wreckfish to market due to rising fuel prices (an acute problem for this long-haul fishery), the difficulty and associated costs of fishing near the Gulf Stream, the difficulty of harvesting the fish due to low densities and the inability to locate fish with a fish finder, and general uncertainty regarding the fish's biology and stock situation [144]. These factors result in little interest in fishing for wreckfish, independent of the management system. As one commercial wreckfish fisherman described the situation, "The reason there is no interest in participating in this fishery has absolutely nothing to do with ITQs. Wreckfishing is very difficult; you are working in the middle of the Gulf Stream, the gear is expensive, and it just is not a fishery for everyone" [145].

As a result, wreckfish vessels that had initially come from other regional fisheries simply returned to those fisheries that were more profitable than the wreckfish fishery. Because many wreckfish fishermen primarily fished for other species, when wreckfish became uneconomical to harvest, they transferred their shares or effort to enable themselves to focus on more profitable fisheries (e.g., snapper, grouper, and shrimp) [78,145,146].

Interviews were conducted between February and June 2006 in British Columbia, the Mid-Atlantic and in Cape Cod. In addition, phone interviews were conducted between August and October of 2010. Interviewees included

- Fishermen: Brian Mose; Bob Morreau; Joe Garvella; John Kelleher; Rick Savage; John Our; Mike Russo; Mark Simonitsch; Peter Taylor; Matt Linell.
- Processors: Murray Chatwin; Daniel Cohen; Dave Carnes; Dan Waldeck, Pacific Whiting Conservation Cooperative.
- Fishermen organizations: John Pappalardo, CCCHFA; Paul Parker, CCCHFA; Tom Rudolph, CCCHFA.

- Environmentalists: Terry Glavin, Sierra Club; Scott Wallace, David Suzuki Foundation; Sally McGee, Environmental Defense; Margaret Bowman, Pew Charitable Trusts; Astrid Scholz, Ecotrust.
- Community representatives: Irv Figg, Fishermen Union.
- Government agencies: Barry Ackerman, DFO; Kelly Ames, PFMC; Forrest Bowers, Alaska Department of Fish and Game; Captain Michael Cerne, USCG, Clay Heaton, MAFMC; Tom Hoff; Jesse Garrett, NMFS-RAM; Drew Kitts, NMFS; Phil Logan, NMFS; Jess Melgey, NEFMC; Glenn Merrill, NOAA; Sue Murphy, Lieutenant Kevin Saunders, USCG; NMFS; Eric Thunberg, NMFS; Tom Warren, NMFS.
- Other: Aaron Laing, Quota Trader; Bruce Turris, Consultant; Dave Wallace, Consultant.

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Glossary

- ABC: allowable biological catch;
 AK: Alaska;
 BC: British Columbia;
 Catcher vessel: a vessel that is used for catching fish and that does not process fish on board;
 Catcher-processor: a vessel that is used for catching fish and processing that fish;
 CDQ: community development quota;
 CPC: catcher-processor crew (sector);
 CPO: catcher-processor owner (sector);
 CS: catch shares;
 CVC: catcher vessel crew (sector);
 CVO: catcher vessel owner (sector);
 EEZ: exclusive economic zone;
 FTE: full time equivalent;
 ITQ: individual transferable quota;
 IVQ: individual vessel quota;
 LAPP: limited access privilege program;
 M: million;
 Mothership: a processor vessel that receives and processes groundfish from other vessels and is not used for, or equipped to be used for, catching fish;
 MPA: marine protected area;
 MSA: Magnuson–Stevens Fishery Conservation and Management Act;
 MSC: Marine Stewardship Council;
 NMFS: National Marine Fishery Service;
 NOAA: National Oceanic and Atmospheric Administration;
 NZ: New Zealand;
 RAM: restricted access management;
 SCOQ: Surf clam ocean Quahog fishery;
 TAC: total allowable catch;
 US: United States.